

## Cyber: A business perspective

**BCS - Aberdeen** 

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Agenda: 1. Combatting Cyber Fatigue! 2. Taking the Business Perspective 3. Privacy & the GDPR



Combatting Cyber Fatigue!



## NCA: Cyber Crime Assessment 2016

A cyber attack that poses an existential threat to one or more major UK businesses is a realistic probability

The NCA estimates that the cost of cyber crime to the UK economy is billions of pounds per annum – and growing

The accelerating pace of technology and cyber criminal capability outpaces the UK's collective response to cyber crime





## What's behind the headlines?

### Hackers target Garda Síochána computers

7 August 2016

An investigation has been launched following an attempt to hack into the Garda Síochána (Irish Police) computer system.

The incident forced the shut down of a number of internal systems last week according to Irish broadcaster, RTÉ.

It is not clear who was behind the attack.

The force's IT security team had not previously seen the type of threat involved.

The garda computer systems contain highly sensitive data ranging from open criminal investigation files to data relating to members of the public and staff.

It is understood no data was compromised in the attack but garda management is treating it very seriously.

Source: BBC Website



## What's behind the headlines?

### **'Project Sauron' malware hidden for five years**

9 August 2016

A sophisticated form of malware known as Project Sauron went undetected for five years at a string of organisations, according to security researchers.

The malware may have been designed by a state-sponsored group.

It can disguise itself as benign files and does not operate in predictable ways, making it harder to detect....

.....The malware can steal files, log all keystrokes and open a "back door" allowing wide-ranging access to the compromised computer, <u>according to Symantec</u>.

Project Sauron did not share any code with other known examples of similarly powerful malware, said Kaspersky's director of threat research Costin Raiu.

"It really stands out by itself as something very, very sophisticated," he told the BBC.

Source: BBC Website



## What's behind the headlines?

### **Could online bug hunting make me rich?**

5 August 2016

I'm going to have a good look for cross-site scripting bugs on popular websites.

This is more than just a way to fill an idle hour. More and more security researchers are spending time finding and reporting bugs so they can be fixed. Many companies now run bug bounty programmes that pay people to disclose errors responsibly so they can be fixed, rather than exploited.

Apple is the latest to launch such a programme, years after tech rivals such as Facebook and Google. The smartphone giant offers a top reward of \$200,000...

...."There's a critical talent shortage globally," says Casey Ellis, who started the Bugcrowd site. It now has 30,000 skilled hackers on its books who help to find security bugs on the web.

"At the moment there are just not enough good guys to go around," he says, making me wonder if I can join their ranks.

Source: BBC Website



## A thriving cyber crime market ....on the dark web!

Single UK MasterCard	\$40
Popular US email account (Gmail, Hotmail, etc)	\$129
Corporate email account	\$500 per mailbox
UK Passport scan	\$25
\$27,000 Bank Account transfer (UK Bank)	\$2,000
Computer IP address	<b>\$90</b>
Hacker tools – Remote Access Toolkit	\$5-\$10
DDoS attack	\$5-\$10 per hour
Hacking Website (and stealing data)	\$350
Company dossier (lease agreements, tax info, etc)	\$550-\$850
ATM skimming device	\$400-\$1,775

Source: Underground Hacker Markets – Annual Report 2016



## 5 Ways to Combat Cyber Fatigue

Make measured investments in cyber capabilities based on risk Continually update your model to reflect emerging threats

Regularly measure the effectiveness of your security investments

Build/promote risk-aligned security organization

Develop/ align the right cyber risk management model





Taking the Business Perspective





To manage cyber risk effectively the business will need to understand several factors:



### THE THREAT

- A variety of threat actors
- Identifying the threat actors relevant to the business and their intent
- The likelihood of being a target



### THE VALUE OF THE ASSET

- Operational and Intellectual property
- Financial data
- Strategic plans and business critical information
- Customer and personnel data



### THE IMPACT OF A CYBER INCIDENT.

- Market Value and Share Price
- Reputation
- Competitive
  Advantage
- Market Share
- Disruptive investigation



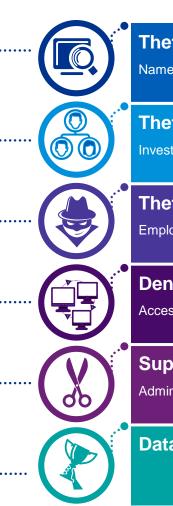
### THE BUSINESS BENEFITS OF MANAGING CYBER RISK

- Enhanced corporate governance
- Managing emerging threats such as cyberbased threats
- Maximise commercial opportunities
- Satisfy regulators



## Assets at risk

What are we trying to prevent?



### Theft of client information

Names and contact info | NI numbers | Investment details

### Theft of intellectual property

Investment strategy | Business plans | Allocations

Theft of corporate data Employee data | Payroll data

**Denial of service** Access to funds | Communication channels

### Supplier compromise

Administrators | Service providers | IT suppliers

### **Data manipulation**



## Threats

Who would target you and why?



Organised crime – Global, difficult to trace and prosecute Motivation: Financial advantage Impact to business: Financial loss

**Competitors** – Competition or rivalry **Motivation:** Gain business edge **Impact to business:** IP theft, reputation damage

The insider – Intentional or unintentional Motivation: Grudge, financial gain Impact to business: Distribution or destruction, theft of information, reputation loss

Hacktivism – Hacking inspired by ideology Motivation: Shifting allegiances – dynamic, unpredictable Impact to business: Public distribution, reputation loss

State-sponsored – Espionage and sabotage

**Motivation:** Political advantage, economic advantage, military advantage

**Impact to business:** Disruption or destruction, theft of information, reputational loss



## Impact of a breach

# WHAT WILLTHIS MEAN?



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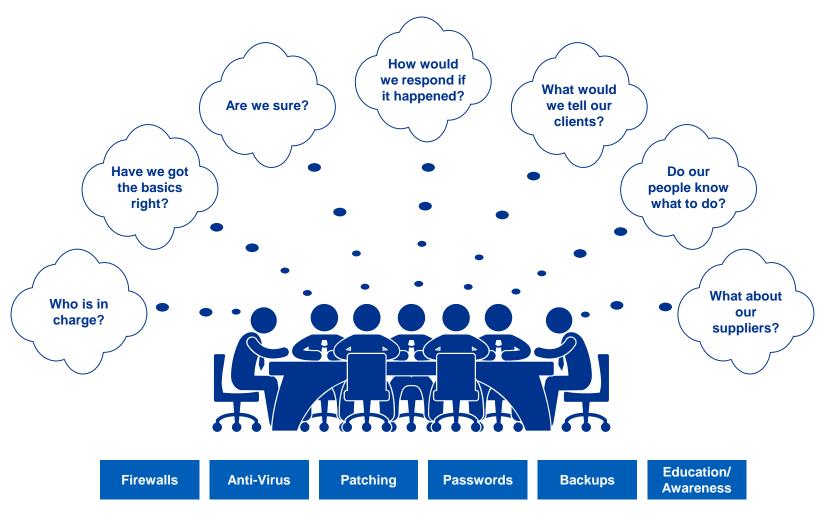
— Share price

- Reputational damage
- Loss of investor and customer confidence
- CEO exposure
- Regulatory scrutiny
- Loss of competitive advantage
- Missed business opportunities
- Business disruption
- Management focus shifts
- Expensive transformation programme



## Key questions to ask...

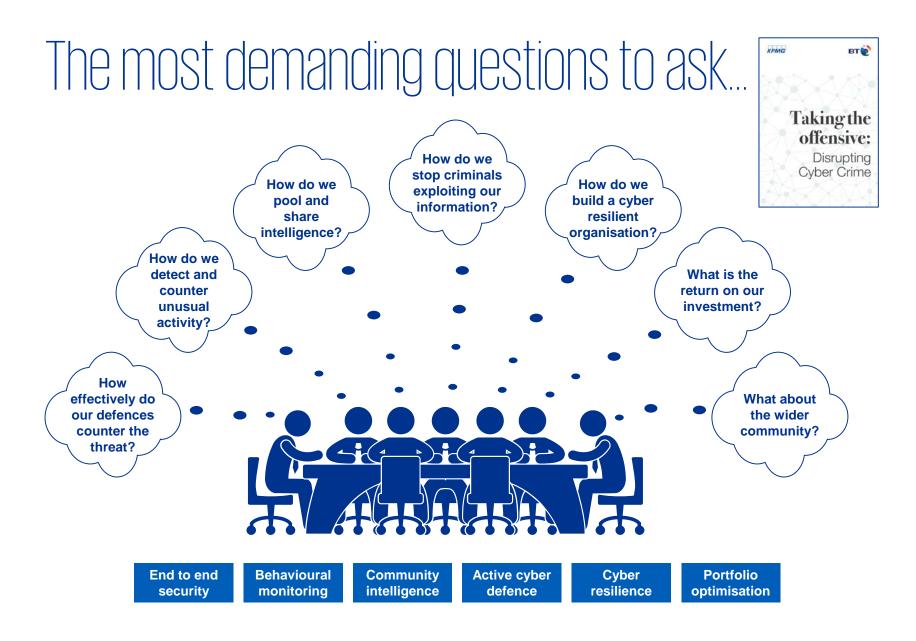






#### 6 More demanding questions to ask... Malware Protection How do we keep up with How do we How do we the threat? test and detect exercise our intrusions? defences? What risks Are we protecting our are we "crown prepared to jewels"? accept? What about Do we know our broader what matters? ecosystem? **Additional** Threat **Red Teams Third Party** Risk Access Cyber Protection Intelligence and Exercises Security Management Management insurance







## Effective cyber risk management

Any approach to manage cyber risk should be:

**Proportionate** to level of risk within the organisation

Aligned with other business activities

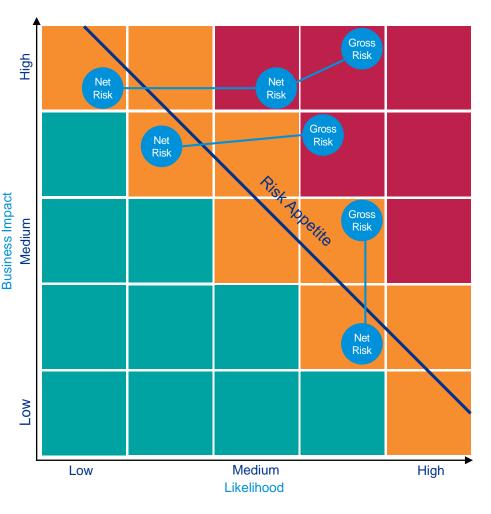
**Comprehensive,** systematic and structured



**Embedded** within business processes

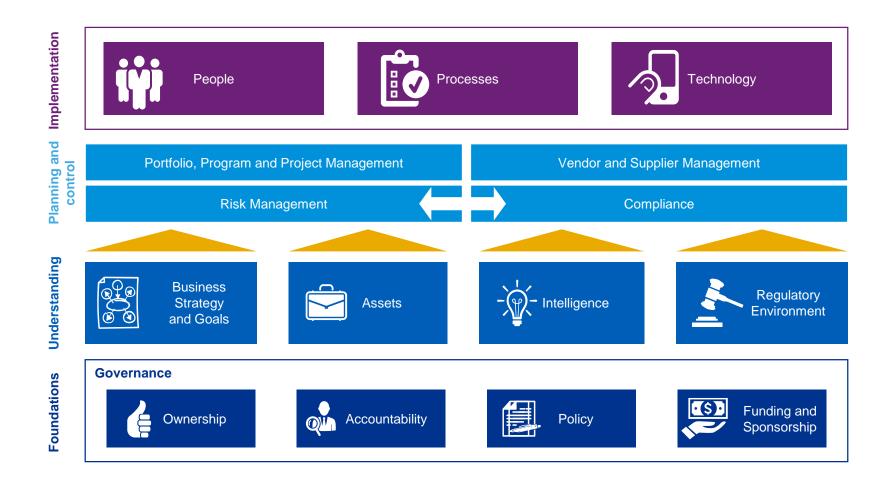
**Dynamic,** iterative and responsive to change







## KPMG Cyber Risk Framework



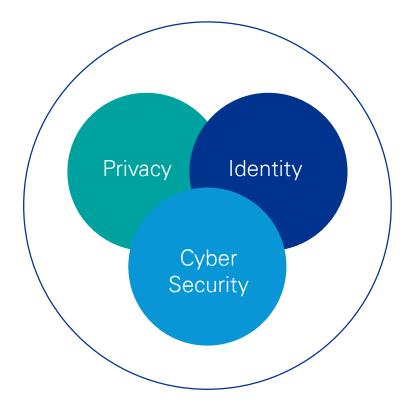




Privacy Sthe GDPR



## **Privacy:** What is it?



"Privacy encompasses the rights and obligations of **individuals** and **organizations** with respect to the collection, use, retention, disclosure, and disposal of personal information."

The American Institute of Certified Public Accountants



### **GDPR:** What are the main changes?

	Current Law	GDPR
	<b>Fines</b> Fines vary by jurisdiction (e.g. <b>UK £500,000)</b>	Fines A tiered fining structure depending on infringement. Level 1 is <b>2% of global turnover</b> or €10m (whichever is higher). Level 2 is <b>4% of global turnover</b> or €20m (whichever is higher)
	<b>Data Protection Officer (DPO)</b> Generally no requirement to appoint a DPO	<b>Data Protection Officer (DPO)</b> DPO <b>required</b> for "government bodies" and organisations conducting <b>mass surveillance</b> or <b>mass</b> processing of <b>Special Categories</b> of data
	<b>Inventory</b> <b>No requirement</b> to maintain a personal information inventory	Inventory Generally organisations will need a personal information inventory
	<b>Breach Notification</b> Generally there are no obligations to report breaches	<b>Breach Notification</b> Requirement to <b>report</b> Privacy breaches to the regulator within <b>72 hours</b> and potentially to the Data Subject
0	<b>Security</b> <b>Vague requirements</b> around security (i.e. 'adequate level')	Security Clear requirements around monitoring, encryption, anonymisation and availability



## **GDPR:** What are the main changes (cont.)?

### **Current Law**

**Privacy Impact Assessments (PIAs)** There is no mandated requirement to perform PIA's

**Data Subject's Rights** Various rights, including right of access

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### **Sensitive Personal Data**

This covers things such as political opinions and religious beliefs



### Consent

Potential to rely on **"implicit"** consent depending on jurisdiction

**Data Processors (DP)** Processors are subject to limited scope and liability.

### **GDPR**

**Privacy Impact Assessments (PIAs)** Organisations must perform PIAs if the activity is **considered 'high-risk'** 

### **Data Subject's Rights**

Rights extended to include **Data Portability** and the **Right to Erasure** 

### **Sensitive Personal Data**

**'Special Categories'** replace 'sensitive personal data', and includes **biometric and genetic data** 

### Consent

Requirement to gain **unambiguous** consent (i.e. explicit)

### **Data Processors (DP)**

Processors **are also covered in scope**. Controllers must conduct **due diligence** into processors suitability.





## Thank you for listening!

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